

## QUARTERLY REPORT

This is a quarterly report on consolidated results for the period ended 30 September 2025  
The figures have not been audited

### UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE PERIOD ENDED 30 SEPTEMBER 2025

|                                                                 | QUARTER ENDED |                | CUMULATIVE 9 MONTHS ENDED |                |
|-----------------------------------------------------------------|---------------|----------------|---------------------------|----------------|
|                                                                 | 30 Sep 2025   | 30 Sep 2024    | 30 Sep 2025               | 30 Sep 2024    |
|                                                                 | RM '000       | RM '000        | RM '000                   | RM '000        |
| Revenue                                                         | 509,861       | 906,457        | 1,394,534                 | 2,790,951      |
| Other operating income/(expense)                                | <u>2,585</u>  | <u>(6,146)</u> | <u>11,018</u>             | <u>26,815</u>  |
| Operating profit                                                | 31,647        | 20,773         | 60,148                    | 114,314        |
| Finance cost                                                    | (3,023)       | (4,815)        | (8,512)                   | (13,076)       |
| Profit before taxation                                          | <u>28,624</u> | <u>15,958</u>  | <u>51,636</u>             | <u>101,238</u> |
| Taxation                                                        | <u>(425)</u>  | <u>(698)</u>   | <u>(1,144)</u>            | <u>(1,585)</u> |
| Profit after taxation                                           | <u>28,199</u> | <u>15,260</u>  | <u>50,492</u>             | <u>99,653</u>  |
| <b>Other comprehensive income:</b>                              |               |                |                           |                |
| Fair value through other comprehensive income:                  |               |                |                           |                |
| Changes in fair value of hedging derivatives                    | <u>(539)</u>  | <u>40,646</u>  | <u>7,611</u>              | <u>39,846</u>  |
| <b>Total comprehensive income for the period</b>                | <u>27,660</u> | <u>55,906</u>  | <u>58,103</u>             | <u>139,499</u> |
| <b>Profit attributable to:</b>                                  |               |                |                           |                |
| Equity holders of the Company                                   | 28,265        | 15,274         | 50,558                    | 99,614         |
| Non-controlling interests                                       | <u>-</u>      | <u>(14)</u>    | <u>(66)</u>               | <u>39</u>      |
|                                                                 | <u>28,265</u> | <u>15,260</u>  | <u>50,492</u>             | <u>99,653</u>  |
| <b>Total comprehensive income attributable to:</b>              |               |                |                           |                |
| Equity holders of the Company                                   | 27,660        | 55,920         | 58,169                    | 139,460        |
| Non-controlling interests                                       | <u>-</u>      | <u>(14)</u>    | <u>(66)</u>               | <u>39</u>      |
|                                                                 | <u>27,660</u> | <u>55,906</u>  | <u>58,103</u>             | <u>139,499</u> |
| Profit per share attributable to equity holders of the Company: |               |                |                           |                |
| (i) Basic (sen)                                                 | 1.8           | 1.0            | 3.2                       | 6.2            |
| (ii) Dilutive (sen)                                             | 1.8           | 1.0            | 3.2                       | 6.2            |

**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2025**

|                                                      | <b>30 Sep 2025</b>      | <b>31 Dec 2024</b>      |
|------------------------------------------------------|-------------------------|-------------------------|
|                                                      | <b>RM '000</b>          | <b>RM '000</b>          |
| Non-current assets                                   |                         |                         |
| Property, plant and equipment                        | 1,605,390               | 1,534,988               |
| Right-of-use assets                                  | 181,572                 | 187,480                 |
| Investment in joint ventures                         | 57                      | 57                      |
| Deferred tax assets                                  | 94,047                  | 94,047                  |
|                                                      | <u>1,881,066</u>        | <u>1,816,572</u>        |
| Current assets                                       |                         |                         |
| Inventories                                          | 2,310                   | 2,637                   |
| Trade and other receivables                          | 939,392                 | 1,253,712               |
| Cash and bank balances                               | 469,653                 | 457,591                 |
|                                                      | <u>1,411,355</u>        | <u>1,713,940</u>        |
| <b>TOTAL ASSETS</b>                                  | <b><u>3,292,421</u></b> | <b><u>3,530,512</u></b> |
| Equity attributable to equity holders of the Company |                         |                         |
| Share capital                                        | 1,618,263               | 1,618,263               |
| Cash flow hedge reserve                              | (74)                    | (7,685)                 |
| Accumulated losses                                   | (180,503)               | (231,061)               |
|                                                      | <u>1,437,686</u>        | <u>1,379,517</u>        |
| Non-controlling interests                            | 773                     | 839                     |
| Total equity                                         | <u>1,438,459</u>        | <u>1,380,356</u>        |
| Non-current liabilities                              |                         |                         |
| Borrowing                                            | 191,190                 | 221,949                 |
| Lease liabilities                                    | 5,981                   | 6,479                   |
|                                                      | <u>197,171</u>          | <u>228,428</u>          |
| Current liabilities                                  |                         |                         |
| Trade and other payables                             | 1,614,980               | 1,879,924               |
| Borrowing                                            | 40,714                  | 39,303                  |
| Lease liabilities                                    | 681                     | 753                     |
| Derivatives                                          | 122                     | 1,278                   |
| Tax payable                                          | 294                     | 470                     |
|                                                      | <u>1,656,791</u>        | <u>1,921,728</u>        |
| Total liabilities                                    | <u>1,853,962</u>        | <u>2,150,156</u>        |
| <b>TOTAL EQUITY AND LIABILITIES</b>                  | <b><u>3,292,421</u></b> | <b><u>3,530,512</u></b> |

**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 30 SEPTEMBER 2025**

|                                                                  | <b>30 Sep 2025</b><br><b>RM '000</b> | <b>30 Sep 2024</b><br><b>RM '000</b> |
|------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| Profit before taxation                                           | 51,636                               | 101,238                              |
| Adjustments for:                                                 |                                      |                                      |
| Property, plant and equipment                                    |                                      |                                      |
| - depreciation                                                   | 53,533                               | 52,297                               |
| Right-of-use assets                                              |                                      |                                      |
| - amortisation                                                   | 5,908                                | 5,907                                |
| Net allowance/(reversal) of impairment loss on trade receivables | 91                                   | (1,418)                              |
| Interest income                                                  | (8,930)                              | (6,914)                              |
| Net unrealised loss on foreign exchange                          | 3,647                                | 9,175                                |
| Changes in fair value of hedging derivatives                     | 6,455                                | (26,361)                             |
| Finance cost                                                     | 8,512                                | 13,076                               |
| Operating profit before working capital changes                  | 120,852                              | 147,000                              |
| Inventories                                                      | 326                                  | (83)                                 |
| Trade and other receivables                                      | 313,991                              | (302,523)                            |
| Trade and other payables                                         | (263,871)                            | (21,354)                             |
| Cash generated from/(used in) operations                         | 171,298                              | (176,960)                            |
| Tax paid                                                         | (1,320)                              | (1,537)                              |
| Net cash generated from/(used in) operating activities           | 169,978                              | (178,497)                            |
| <br>Purchase of property, plant and equipment                    | (123,935)                            | (51,166)                             |
| Interest received                                                | 4,449                                | 3,262                                |
| Net cash used in investing activities                            | (119,486)                            | (47,904)                             |
| <br>Drawdown of revolving credits                                | 75,000                               | 244,000                              |
| Repayment of revolving credits                                   | (75,000)                             | (137,000)                            |
| Interest paid on revolving credits                               | (225)                                | (3,377)                              |
| Repayment of principal on long term borrowing                    | (29,348)                             | (28,158)                             |
| Interest paid on long term borrowing                             | (8,040)                              | (9,426)                              |
| Payment of lease liabilities                                     | (570)                                | (546)                                |
| Interest paid on lease liabilities                               | (247)                                | (273)                                |
| Net cash (used in)/generated from financing activities           | (38,430)                             | 65,220                               |
| <br>Net change in cash & cash equivalents                        | 12,062                               | (161,181)                            |
| <br>Cash & cash equivalents at the beginning of the period       | 445,409                              | 545,389                              |
| <b>Cash &amp; cash equivalents at the end of the period</b>      | <b>457,471</b>                       | <b>384,208</b>                       |
| <br>Cash at banks and in hand                                    | 146,365                              | 70,195                               |
| IFSSC bank balance                                               | 161,873                              | 206,166                              |
| Deposits with licensed banks                                     | 161,415                              | 120,029                              |
|                                                                  | 469,653                              | 396,390                              |
| Less: Cash pledged with the bank - restricted                    | (12,182)                             | (12,182)                             |
|                                                                  | <b>457,471</b>                       | <b>384,208</b>                       |

**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 SEPTEMBER 2025**

|                                  | <-----Attributable to equity-----><br>holders of the Company |                       |                                      |           |                              |                 |
|----------------------------------|--------------------------------------------------------------|-----------------------|--------------------------------------|-----------|------------------------------|-----------------|
|                                  | Share<br>Capital                                             | Accumulated<br>Losses | Fair Value<br>through<br>OCI Reserve | Total     | Non-controlling<br>Interests | Total<br>Equity |
|                                  | RM '000                                                      | RM '000               | RM '000                              | RM '000   | RM '000                      | RM '000         |
| 9 MONTHS ENDED 30 SEPTEMBER 2025 |                                                              |                       |                                      |           |                              |                 |
| At 1 January 2025                | 1,618,263                                                    | (231,061)             | (7,685)                              | 1,379,517 | 839                          | 1,380,356       |
| Total comprehensive income       | -                                                            | 50,558                | 7,611                                | 58,169    | (66)                         | 58,103          |
| At 30 September 2025             | 1,618,263                                                    | (180,503)             | (74)                                 | 1,437,686 | 773                          | 1,438,459       |
| 9 MONTHS ENDED 30 SEPTEMBER 2024 |                                                              |                       |                                      |           |                              |                 |
| At 1 January 2024                | 1,618,263                                                    | (352,057)             | 325                                  | 1,266,531 | 809                          | 1,267,340       |
| Total comprehensive income       | -                                                            | 99,614                | 39,846                               | 139,460   | 39                           | 139,499         |
| At 30 September 2024             | 1,618,263                                                    | (252,443)             | 40,171                               | 1,405,991 | 848                          | 1,406,839       |

## **NOTES TO THE UNAUDITED CONDENSED FINANCIAL REPORT**

### **A1. CORPORATE INFORMATION**

Malaysia Marine and Heavy Engineering Holdings Berhad is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on Bursa Malaysia Berhad.

These unaudited condensed consolidated interim financial statements were authorised for issue by the Board of Directors on 13 November 2025.

### **A2. BASIS OF PREPARATION**

These unaudited condensed consolidated interim financial statements for the period ended 30 September 2025 have been prepared in accordance with MFRS 134 Interim Financial Reporting and paragraph 9.22 of the Listing Requirement of Bursa Malaysia Berhad. The results for this interim financial statements are unaudited and should be read in conjunction with the Group's audited consolidated financial statements and the accompanying notes for the year ended 31 December 2024.

The explanatory notes attached to the interim financial statements provide an explanation of events and transactions that are significant to understand the changes in the financial position and performance of the Group since the financial year ended 31 December 2024.

The audited consolidated financial statements of the Group for the year ended 31 December 2024 are available upon request from the Group's registered office located at Level 31, Menara Dayabumi, Jalan Sultan Hishamuddin, 50050 Kuala Lumpur. The functional currency of the Group is Ringgit Malaysia ("RM").

### **A3. SIGNIFICANT ACCOUNTING POLICIES**

The financial information presented herein has been prepared in accordance with the accounting policies to be used in preparing the annual consolidated financial statements for the financial year ending 31 December 2025 under the MFRS framework. These policies do not differ significantly from those used in the audited consolidated financial statements for the financial year ended 31 December 2024.

As at 1 January 2025, the Group has adopted the following revised MFRSs and Amendments to MFRSs (collectively referred to as "pronouncements") that have been issued by the MASB:

#### **Effective for annual periods beginning on or after 1 January 2025**

Amendments to MFRS 121 The Effects of Changes in Foreign Exchange Rates – Lack of Exchangeability.

The adoption of the above pronouncement has no material financial impact to the Group.

### **A4. AUDIT REPORT OF PRECEDING ANNUAL FINANCIAL STATEMENTS**

The audited financial statements of the Group for the year ended 31 December 2024 were not subjected to any audit qualification.

### **A5. SEASONALITY OR CYCLICALITY OF OPERATIONS**

The businesses of the Group are subject to fluctuations in level of activities in the oil and gas, renewable and shipping industries.

**A6. EXCEPTIONAL ITEMS**

There were no exceptional items during the current period other than as disclosed in the condensed consolidated interim financial statements.

**A7. MATERIAL CHANGES IN ACCOUNTING ESTIMATES**

There were no material changes in estimates of the amounts reported in the most recent audited financial statements of the Group for the year ended 31 December 2024 that may have a material effect in the current period results.

**A8. ISSUANCE OR REPAYMENT OF DEBT AND EQUITY SECURITIES**

There were no issuance or repayment of debt and equity securities made by the Group during the period ended 30 September 2025.

**A9. BORROWINGS**

The tenure of Group borrowings is as follows:

|                     | 30 Sep 2025<br>RM '000 | 31 Dec 2024<br>RM '000 |
|---------------------|------------------------|------------------------|
| Secured - Term Loan |                        |                        |
| Current             | 40,714                 | 39,303                 |
| Non-current         | 191,190                | 221,949                |
|                     | <u>231,904</u>         | <u>261,252</u>         |

**A10. SEGMENT REPORT**

Segmental analysis for the current financial period is as follows:

|                               | Heavy<br>Engineering<br>RM '000 | Marine<br>RM '000 | Others<br>RM '000 | Eliminations<br>RM '000 | Total<br>RM '000 |
|-------------------------------|---------------------------------|-------------------|-------------------|-------------------------|------------------|
| <b>REVENUE AND RESULTS</b>    |                                 |                   |                   |                         |                  |
| <b>Revenue</b>                |                                 |                   |                   |                         |                  |
| External                      | <u>1,023,934</u>                | <u>370,600</u>    | <u>-</u>          | <u>-</u>                | <u>1,394,534</u> |
| <b>Results</b>                |                                 |                   |                   |                         |                  |
| Operating profit/(loss)       | <u>31,460</u>                   | <u>37,912</u>     | <u>(9,196)</u>    | <u>(28) *</u>           | <u>60,148</u>    |
| Finance costs                 |                                 |                   |                   |                         | (8,512)          |
| <b>Profit before taxation</b> |                                 |                   |                   |                         | <u>51,636</u>    |

\* Inter-segment transactions are eliminated on consolidation.

**A11. PROFIT FOR PERIOD**

|                                                                       | Quarter Ended |             | Cumulative 9 Months Ended |             |
|-----------------------------------------------------------------------|---------------|-------------|---------------------------|-------------|
|                                                                       | 30 Sep 2025   | 30 Sep 2024 | 30 Sep 2025               | 30 Sep 2024 |
|                                                                       | RM '000       | RM '000     | RM '000                   | RM '000     |
| <b>Included in the profit for the period are the following items:</b> |               |             |                           |             |
| Depreciation of property, plant and equipment                         | 18,467        | 17,427      | 53,533                    | 52,297      |
| Amortisation of right-of-use assets                                   | 1,969         | 1,969       | 5,908                     | 5,907       |
| Changes in fair value of hedging derivatives                          | 3,057         | (2,084)     | 6,455                     | (26,361)    |
| Finance cost                                                          | 3,023         | 4,815       | 8,512                     | 13,076      |
| Net (reversal)/allowance of impairment loss on receivables            | (451)         | (2,808)     | 91                        | (1,418)     |
| Rental expenses                                                       |               |             |                           |             |
| - Plant and machineries                                               | 2,688         | 5,960       | 7,248                     | 17,083      |
| - Office equipment                                                    | 1,253         | 2,061       | 4,742                     | 5,835       |
| - Transportation                                                      | 1,854         | 1,462       | 5,426                     | 5,007       |
| - Others                                                              | 41            | 141         | 418                       | 337         |
| Net income from scrap disposal                                        | (1,695)       | (3,245)     | (5,138)                   | (4,194)     |
| Interest income                                                       | (3,639)       | (3,107)     | (8,930)                   | (6,914)     |
| Net unrealised loss on foreign exchange                               | 5,918         | 14,298      | 3,647                     | 9,175       |
| Rental income                                                         | (475)         | (484)       | (1,464)                   | (1,969)     |

**A12. VALUATION OF PROPERTY**

The valuations of land and buildings have been brought forward without any amendments from the most recent annual audited financial statements as no revaluation has been carried out since 31 December 2024.

**A13. SUBSEQUENT MATERIAL EVENTS**

Petrofac Limited ("Petrofac") had on 23 October 2025 issued an announcement to the London Stock Exchange that it had received notification from TenneT terminating its scope of work on the 2GW programme with immediate effect. This Petrofac announcement did not specifically refer to the Subcontracts between the Company's wholly-owned and major subsidiary, Malaysia Marine and Heavy Engineering Sdn Bhd ("MMHE") and Petrofac International ("UAE") LLC, a subsidiary of Petrofac.

Pursuant to that announcement, TenneT as the ultimate client is undertaking the novation of the Subcontracts to formalise the transfer of contractual obligations to ensure its continuity. During this period, MMHE is continuing to perform its obligations under the Subcontracts.

**A14. CHANGES IN THE COMPOSITION OF THE GROUP**

1) Incorporation of a Jointly Controlled Entity

On 9 May 2025, Floating Production Solutions Sdn. Bhd. ("FPS") was incorporated as an indirect joint venture under the Malaysian Companies Act 2016. The incorporation was pursuant to a Shareholders' Agreement dated 19 March 2025 between MMHE and MISC OBU One (L) Pte. Ltd. ("MISC OBU"), an indirect wholly-owned subsidiary of MISC Berhad ("MISC"). MISC is the Company's immediate holding company. Both MMHE and MISC OBU hold equal shareholding of 50% in FPS. The principal activity of FPS is to provide competitive Engineering, Procurement, and Construction ("EPC") services to meet the demand for floating production systems in the oil and gas industry.

2) Dissolution of Subsidiaries

The following dormant subsidiary of the Company and subsidiaries of MMHE were dissolved on the dates below:-

- a) Techno Indah Sdn Bhd - 8 April 2025.
- b) MMHE International Sdn Bhd - 5 May 2025.
- c) MMHE LNG Sdn Bhd - 29 May 2025.

The dissolution of the above followed the expiration of three-month period from the date of the lodgement of the Return by Liquidator relating to the Final Meeting with the Companies Commission of Malaysia.

#### A14. CHANGES IN THE COMPOSITION OF THE GROUP (CONTINUED)

The dissolutions has no material impact on the net assets per share, earning per share or gearing of the Group for the financial year ending 31 December 2025.

#### A15. DISCONTINUED OPERATIONS

There were no discontinued operations in the Group during the period under review.

#### A16. CONTINGENT LIABILITIES

Contingent liabilities of the Group as at 30 September 2025 comprise the following:

|                               | 30 Sep 2025<br>RM '000 | 31 Dec 2024<br>RM '000 |
|-------------------------------|------------------------|------------------------|
| <b>Unsecured</b>              |                        |                        |
| Bank guarantees extended to:- |                        |                        |
| - Related companies           | 534,558                | 556,153                |
| - Third parties               | 482,771                | 477,673                |
|                               | <u>1,017,329</u>       | <u>1,033,826</u>       |

#### A17. CAPITAL COMMITMENTS

|                                 | 30 Sep 2025<br>RM '000 | 31 Dec 2024<br>RM '000 |
|---------------------------------|------------------------|------------------------|
| Approved and contracted for     | 47,470                 | 120,274                |
| Approved but not contracted for | 62,934                 | 152,860                |
|                                 | <u>110,404</u>         | <u>273,134</u>         |

The outstanding capital commitments relate to the infrastructure upgrading works and other capital expenditure.

#### A18. FAIR VALUE HIERARCHY

The Group uses the following hierarchy to determine the fair value of all financial instruments carried at fair value:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets and liabilities

Level 2 - Inputs that are based on observable market data, either directly or indirectly

Level 3 - Inputs that are not based on observable market data

| Fair value of financial instruments carried at fair value |                    |                    |                    |                  |
|-----------------------------------------------------------|--------------------|--------------------|--------------------|------------------|
|                                                           | Level 1<br>RM '000 | Level 2<br>RM '000 | Level 3<br>RM '000 | Total<br>RM '000 |
| <b>At 30 September 2025</b>                               |                    |                    |                    |                  |
| <b>Financial liability</b>                                |                    |                    |                    |                  |
| Forward currency contracts                                | -                  | 122                | -                  | 122              |
| <b>At 31 December 2024</b>                                |                    |                    |                    |                  |
| <b>Financial liability</b>                                |                    |                    |                    |                  |
| Forward currency contracts                                | -                  | 1,278              | -                  | 1,278            |



#### A18. FAIR VALUE HIERARCHY (CONTINUED)

As at the reporting date, the Group held the following financial asset and liability:

| Fair value of financial instruments not carried at fair value |                    |                    |                    |                  | Carrying amount |
|---------------------------------------------------------------|--------------------|--------------------|--------------------|------------------|-----------------|
|                                                               | Level 1<br>RM '000 | Level 2<br>RM '000 | Level 3<br>RM '000 | Total<br>RM '000 | RM '000         |
| <b>At 30 September 2025</b>                                   |                    |                    |                    |                  |                 |
| <b>Financial liability</b>                                    |                    |                    |                    |                  |                 |
| Term loan                                                     |                    |                    |                    |                  |                 |
| - fixed rate                                                  | -                  | (220,646)          | -                  | (220,646)        | (231,904)       |
| <b>At 31 December 2024</b>                                    |                    |                    |                    |                  |                 |
| <b>Financial liability</b>                                    |                    |                    |                    |                  |                 |
| Term loan                                                     |                    |                    |                    |                  |                 |
| - fixed rate                                                  | -                  | (244,463)          | -                  | (244,463)        | (261,252)       |

#### A19. RELATED PARTY TRANSACTIONS

During the current financial period, MMHE has entered into contracts with Vestigo Petroleum Sdn. Bhd. for the provision of Engineering, Procurement, Construction, Installation and Commissioning ("EPCIC") of wellhead platforms ("WHPs").

The contracts' scope cover the execution of 3 wellhead platforms, namely Irong Timur, Berantai East and Kurma Manis fields.

Other than the above, there were no significant transactions with related parties other than those disclosed in the audited consolidated financial statements of the Group for the year ended 31 December 2024.

#### B1. REVIEW OF PERFORMANCE

|                               | Quarter Ended          |                        | Cumulative 9 Months Ended |                        |
|-------------------------------|------------------------|------------------------|---------------------------|------------------------|
|                               | 30 Sep 2025<br>RM '000 | 30 Sep 2024<br>RM '000 | 30 Sep 2025<br>RM '000    | 30 Sep 2024<br>RM '000 |
| <b>Revenue</b>                |                        |                        |                           |                        |
| Heavy Engineering             | 393,764                | 799,911                | 1,023,934                 | 2,478,451              |
| Marine                        | 116,097                | 106,546                | 370,600                   | 312,500                |
|                               | <u>509,861</u>         | <u>906,457</u>         | <u>1,394,534</u>          | <u>2,790,951</u>       |
| <b>Results</b>                |                        |                        |                           |                        |
| Heavy Engineering             | 27,750                 | 19,539                 | 31,460                    | 87,521                 |
| Marine                        | 9,551                  | 11,017                 | 37,912                    | 33,942                 |
| Others                        | (5,645)                | (9,774)                | (9,196)                   | (7,121)                |
| Eliminations/Adjustments *    | (9)                    | (9)                    | (28)                      | (28)                   |
| <b>Operating profit</b>       | <u>31,647</u>          | <u>20,773</u>          | <u>60,148</u>             | <u>114,314</u>         |
| Finance cost                  | (3,023)                | (4,815)                | (8,512)                   | (13,076)               |
| <b>Profit before taxation</b> | <u>28,624</u>          | <u>15,958</u>          | <u>51,636</u>             | <u>101,238</u>         |

\* Inter-segment transactions are eliminated on consolidation.

**B1. REVIEW OF PERFORMANCE (CONTINUED)**

**Performance of current quarter against the quarter ended 30 September 2024 (corresponding quarter)**

The Group recorded a revenue of RM509.9 million for the current quarter, representing a decrease of RM396.6 million compared to the corresponding quarter. The decline was mainly attributable to lower revenue from the Heavy Engineering segment.

Despite lower revenue, the Group reported an operating profit of RM31.6 million, an increase of RM10.9 million compared to RM20.8 million in the same quarter last year. The increase in profit was primarily driven by the higher contribution from the Heavy Engineering segment.

Segmental review of performance against the corresponding quarter is as follows:

***Heavy Engineering***

The Heavy Engineering segment registered a revenue of RM393.8 million for the current quarter, lower by RM406.1 million from RM799.9 million revenue recorded in the corresponding quarter. The reduction in revenue was mainly due to projects approaching completion as well as newly secured projects were still in the early stages of execution.

The segment recorded an operating profit at RM27.8 million, compared to an operating profit of RM19.5 million in the corresponding quarter, notwithstanding the lower revenue. The increase in the operating profit was mainly attributable to the improvement to the favourable finalisation of completed projects.

***Marine***

Revenue of RM116.1 million in the current quarter was RM9.6 million higher against the corresponding quarter as a result of higher vessel conversion and repair activities.

Despite higher revenue, operating profit dipped slightly to RM9.6 million against RM11.0 million in the same quarter last year with slightly lower blended margin on conversion and marine repair works.

***Share of results of joint ventures***

The Group has not recorded any share of profit in joint ventures in the current quarter as most joint ventures are dormant.

**Performance of current period against financial period ended 30 September 2024 (corresponding period)**

The Group recorded revenue of RM1,394.5 million, reflecting a decrease of RM1,396.4 million from RM2,791.0 million reported in the corresponding period. The decline was due to lower revenue contribution from the Heavy Engineering segment.

Consequently, the Group's operating profit decreased to RM60.1 million, from RM114.3 million in the corresponding period.

Analysis of segmental performance against the corresponding period is as follows:

***Heavy Engineering***

The Heavy Engineering segment recorded revenue of RM1,023.9 million for the current period, a decrease from RM2,478.5 million reported in the corresponding period. The decline was primarily due to projects nearing completion as well as newly secured projects were still in the early stages of execution.

At the operating profit level, the segment recorded a profit of RM31.5 million, a decrease from the RM87.5 million reported in the same period last year. The decline in the current period's operating profit was primarily attributed to the lower level of project activities as new projects were at the beginning phases. In contrast, the operating profit in the corresponding period was driven by the cost reimbursement from client.

## B1. REVIEW OF PERFORMANCE (CONTINUED)

### *Marine*

The segment recorded revenue of RM370.6 million in the current period, representing an increase of RM58.1 million from RM312.5 million in the corresponding period. This improvement was largely supported by the higher vessel conversion and repair activities.

Operating profit for the segment rose to RM37.9 million from RM33.9 million reported in the corresponding period, mainly attributable to the higher revenue generated during the period.

### *Share of results of joint ventures*

The Group has not recorded any share of profit in joint ventures in the current period as most joint ventures are dormant.

## B2. COMPARISON WITH PRECEDING QUARTER'S RESULTS

|                               | Quarter Ended  |                |
|-------------------------------|----------------|----------------|
|                               | 30 Sep 2025    | 30 Jun 2025    |
|                               | RM '000        | RM '000        |
| <b>Revenue</b>                |                |                |
| Heavy Engineering             | 393,764        | 309,970        |
| Marine                        | 116,097        | 121,603        |
|                               | <u>509,861</u> | <u>431,573</u> |
| <b>Results</b>                |                |                |
| Heavy Engineering             | 27,750         | 1,497          |
| Marine                        | 9,551          | 10,974         |
| Others                        | (5,645)        | 675            |
| Eliminations/Adjustments      | (9)            | (10)           |
| <b>Operating profit</b>       | <u>31,647</u>  | <u>13,136</u>  |
| Finance cost                  | (3,023)        | (2,798)        |
| <b>Profit before taxation</b> | <u>28,624</u>  | <u>10,338</u>  |

The Group posted a higher revenue of RM509.9 million for the current quarter, compared to RM431.6 million recorded in the preceding quarter. The increase was mainly derived by the Heavy Engineering segment, which recorded higher revenue contribution as newly secured projects progress into more active construction phases.

In tandem with the higher revenue and the favourable finalisation of completed projects within the Heavy Engineering segment, the Group recorded an operating profit of RM31.6 million for the current quarter, represents an increase of RM18.5 million compared to the RM13.1 million operating profit in the preceding quarter.

## B3. REVIEW OF CONSOLIDATED STATEMENT OF FINANCIAL POSITION

|                                                            | As at       | As at       | Variance |
|------------------------------------------------------------|-------------|-------------|----------|
|                                                            | 30 Sep 2025 | 31 Dec 2024 | %        |
|                                                            | RM '000     | RM '000     |          |
| Total assets                                               | 3,292,421   | 3,530,512   | -6.7%    |
| Total equity attributable to equity holders of the Company | 1,437,686   | 1,379,517   | 4.2%     |
| Total liabilities                                          | 1,853,962   | 2,150,156   | -13.8%   |

### **B3. REVIEW OF CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)**

The Group's total assets, which primarily comprise of property, plant and equipment, receivables and cash and bank balances, decreased by RM238.1 million during the financial period. The decline was mainly due to a reduction in trade and other receivables of RM314.3 million. The amount was partially offset by the increased cash and bank balances and property, plant and equipment amounting to RM12.1 million and RM70.4 million respectively.

Total equity attributable to equity holders increased by RM58.2 million, due to comprehensive income recognised during the period.

The Group's total liabilities decreased by RM296.2 million, primarily due to the decrease in payables and borrowings of RM264.9 million and RM29.3 million respectively.

### **B4. REVIEW OF CONSOLIDATED STATEMENT OF CASH FLOWS**

|                                                        | <b>Cumulative 9 Months Ended</b> |                    |                 |
|--------------------------------------------------------|----------------------------------|--------------------|-----------------|
|                                                        | <b>30 Sep 2025</b>               | <b>30 Sep 2024</b> | <b>Variance</b> |
|                                                        | <b>RM '000</b>                   | <b>RM '000</b>     | <b>%</b>        |
| Net cash generated from/(used in) operating activities | 169,978                          | (178,497)          | >100%           |
| Net cash used in investing activities                  | (119,486)                        | (47,904)           | >100%           |
| Net cash (used in)/generated from financing activities | (38,430)                         | 65,220             | >100%           |
| Net change in cash & cash equivalents                  | 12,062                           | (161,181)          | >100%           |

The Group recorded net cash generated from operating activities of RM170.0 million compared to net cash used in operating activities of RM178.5 million in the prior period primarily driven by increased collections from trade and other receivables. This was partially offset by payments to payables, but the overall net impact was positive, reflecting more efficient working capital management during the period.

The Group recorded net cash used in investing activities amounting to RM119.5 million compared to RM47.9 million in the corresponding period mainly due to higher purchases of property, plant and equipment during the current period.

The Group recorded net cash used in financing activities amounting to RM38.4 million in the current period, in contrast to net cash generated from financing activities of RM65.2 million in the corresponding period. The variance was mainly due to net repayments of term loan during the current period, whereas the corresponding period included net cash inflow from drawdowns of revolving credit facilities.

### **B5. CURRENT YEAR PROSPECTS**

The global economic growth outlook remains subdued amid prolonged trade policy and tariffs uncertainties alongside persistent geopolitical tensions.

Nevertheless, the Heavy Engineering segment remains focused on safe and excellent project execution, as well as timely delivery of projects. The segment continues to remain vigilant in addressing operational challenges, while actively pursuing opportunities to strengthen its orderbook in both conventional and new energy projects, domestically and internationally.

Meanwhile, the Marine segment is expected to continue delivering steady performance, despite operating in a highly competitive market. The segment remains focused on driving operational efficiency and enhancing yard capabilities to sustain long term competitiveness and support future growth.

### **B6. PROFIT FORECAST AND PROFIT GUARANTEE**

The Group did not provide any profit forecast or profit guarantee in any public document.

**B7. TAXATION**

|                                                  | 30 Sep 2025<br>RM '000 | 30 Sep 2024<br>RM '000 |
|--------------------------------------------------|------------------------|------------------------|
| Taxation for the period comprises the following: |                        |                        |
| the following:                                   |                        |                        |
| Income tax                                       |                        |                        |
| - current period                                 | (1,144)                | (1,585)                |
|                                                  | <u>(1,144)</u>         | <u>(1,585)</u>         |

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% on the estimated assessable profit for the period. Taxation for other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

**B8. CHANGES IN MATERIAL LITIGATION**

**1) MMHE and Trans Fame Offshore Sdn Bhd ("TFO")**

On 15 April 2025 MMHE received a Notice of Arbitration dated 11 April 2025 ("the Arbitration") from the solicitors for Haumea Offshore Sdn Bhd (previously known as TFO in relation to claims arising from Subcontract No. 3900007170 titled "Hook-up And Commissioning Works And Marine Vessels For Bokor Phase 3 Redevelopment Project (Package A)" (hereinafter referred to as "the Subcontract").

Under the Subcontract, TFO was appointed by MMHE as its subcontractor to provide Hook-up and Commissioning ("HUC") works, including marine vessels, for the Bokor Phase 3 Redevelopment Project ("the Works"). In the Notice of Arbitration, TFO claims that there were disputes between it and MMHE under the Subcontract in relation to its performance of the Works. TFO has included an indicative amount of its alleged loss as part of the Notice of Arbitration, at approximately RM57.3 million, including interest, costs and/or other reliefs.

On 20 May 2025, the High Court of Johor Bahru granted an ex-parte injunction in favour of MMHE, restraining TFO from registering the Notice of Arbitration ("NOA"), commencing or proceeding with arbitration in connection with the said Notice pending the determination by the High Court of its validity.

Court has proceeded with the inter-parte hearing of the interim injunction application on 3 July 2025 and fixed the decision on 5 August 2025. The court also on the same date fixed for case management to MMHE's Originating Summons on:

- a) A declaration that the NOA is invalid, premature and wrong in law; and
- b) An injunction to restrain Haumea from registering, proceeding and/or commencing any arbitration proceedings in relation to the NOA.

On 5 August 2025, the High Court of Johor Bahru allowed TFO's application to set aside MMHE's ex-parte injunction and dismissed MMHE's injunction with the cost of RM10,000 awarded to TFO. The High Court fixed the hearing of MMHE's Originating Summons ("OS") on 11 September 2025 to seek a declaration that TFO's Notice of Arbitration is invalid.

On 21 August 2025, MMHE had filed the Notice of Appeal against the High Court's decision delivered on 5 August 2025.

On 11 September 2025, MMHE's solicitors were informed by the High Court at Johor Bahru that the hearing of the OS has been postponed to 2 October 2025. On 2 October 2025, the High Court proceeded with the hearing of the OS and subsequently fixed 27 October 2025 to deliver its decision.

On 27 October 2025, the High Court dismissed the OS with cost of RM10,000 subject to allocatur fees. MMHE has been advised by its solicitors to appeal against the High Court's said decision to safeguard its interest.

Following the High Court's decision on the OS, Haumea may proceed with the arbitral proceedings under the Notice of Arbitration. Nevertheless, in the event MMHE's appeal against the High Court's decision is allowed by the Court of Appeal, the arbitral proceedings, if any, commenced under the Notice of Arbitration, would be rendered null and void.

## B9. DERIVATIVES

Details of the Group's derivative financial instruments outstanding as at 30 September 2025 are as follows:

|                                    | <b>Contract/<br/>Notional<br/>Amount as at<br/>30 Sep 2025<br/>(in RM '000)</b> | <b>Fair Value<br/>Asset<br/>(in RM '000)</b> |
|------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------|
| Forward foreign currency contracts | 84,981                                                                          | (122)                                        |

During the period, the Group recognised a net unrealised derivatives gain of RM7,611,000 in its equity and net unrealised loss of RM6,455,000 in profit or loss for the effective and ineffective portion respectively, in relation to the fair value of the cash flow hedges.

## B10. PROFIT PER SHARE

|                                                                               | <b>Quarter Ended</b> |                    | <b>Cumulative 9 Months Ended</b> |                    |
|-------------------------------------------------------------------------------|----------------------|--------------------|----------------------------------|--------------------|
|                                                                               | <b>30 Sep 2025</b>   | <b>30 Sep 2024</b> | <b>30 Sep 2025</b>               | <b>30 Sep 2024</b> |
| Basic profit per share is computed as follows:                                |                      |                    |                                  |                    |
| Profit for the period attributable to equity holders of the Company (RM '000) | 28,265               | 15,274             | 50,558                           | 99,614             |
| Weighted average number of ordinary shares in issue (thousand)                | 1,600,000            | 1,600,000          | 1,600,000                        | 1,600,000          |
| <b>Basic profit per share (sen)</b>                                           | <b>1.8</b>           | <b>1.0</b>         | <b>3.2</b>                       | <b>6.2</b>         |

The Group does not have any financial instrument which may dilute its basic earnings per share.

## B11. STATUS OF CORPORATE PROPOSALS ANNOUNCED BUT NOT COMPLETED

There were no outstanding corporate proposals submitted by the Group for the period ended 30 September 2025.

## B12. TRADE AND OTHER RECEIVABLES

|                                        | <b>30 Sep 2025<br/>RM '000</b> | <b>31 Dec 2024<br/>RM '000</b> |
|----------------------------------------|--------------------------------|--------------------------------|
| <b>Current</b>                         |                                |                                |
| Trade receivables                      |                                |                                |
| Third parties                          | 80,945                         | 114,770                        |
| Related companies                      | 257,257                        | 182,460                        |
| Amount due from customers on contracts | 594,365                        | 970,629                        |
|                                        | <u>932,567</u>                 | <u>1,267,859</u>               |
| Other receivables                      | 41,216                         | 20,335                         |
| Less: Allowance for impairment losses  | <u>(34,391)</u>                | <u>(34,482)</u>                |
|                                        | <u>939,392</u>                 | <u>1,253,712</u>               |
| <b>Trade and other receivables</b>     | <b>939,392</b>                 | <b>1,253,712</b>               |

**B12. TRADE AND OTHER RECEIVABLES (CONTINUED)**

Credit terms of trade and other receivables for the Group, including trade receivables from related companies and amounts due from joint venture range from 30 days to 60 days.

The ageing of trade receivables (excluding amount due from customers on contracts) as at reporting date are as follows:

|                                         | <b>30 Sep 2025</b>    | <b>31 Dec 2024</b>    |
|-----------------------------------------|-----------------------|-----------------------|
|                                         | <b>RM '000</b>        | <b>RM '000</b>        |
| Neither past due nor impaired           | 300,684               | 234,361               |
| 1 to 30 days past due not impaired      | 1,914                 | 23,254                |
| 31 to 60 days past due not impaired     | 8,116                 | 9,024                 |
| 61 to 90 days past due not impaired     | 13                    | 496                   |
| More than 90 days past due not impaired | -                     | 1,959                 |
|                                         | <u>310,727</u>        | <u>269,094</u>        |
| Impaired                                | <u>27,475</u>         | <u>28,136</u>         |
| <b>Trade receivables</b>                | <u><u>338,202</u></u> | <u><u>297,230</u></u> |