Quarterly Investor Relations Updates Q1 2025 Financial Results 27 May 2025

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AGENDA

- **1 Market Environment**
- 2 Business Highlights
- **3 Ongoing Projects**
- 4 Financials
- 5 Environmental, Social and Governance
- 6 Strategic Focus

Market Environment



Navigating Uncertainty and Adapting to Evolving Global Dynamics



Shifting Macroeconomic Conditions

Investment sentiment remains cautious, with oil price volatility adding to market uncertainty



Geopolitical Tensions

Ongoing trade wars and potential tariff escalations are reshaping global trade dynamics



Disruption in Supply Chains

Rising material costs, shortages and prolonged delays impacting project execution timelines



Intense Competition

Pressure on pricing and margins continues to rise as competitors intensify their market positioning

Pursuing Growth While Navigating a Shifting Landscape



Stable Activity in

Upstream Oil &

Gas spending

Heavy Engineering

Offshore and FPSO developments continue at a measured pace amid cautious spending and evolving market conditions Capital allocation towards new energy remains active, though future momentum depends on policy direction

Growing Investments in

Renewables &

Low-Carbon Solutions

Trade Wars and Tariffs Reshaping Seaborne Trade Dynamics



Rising trade tensions prompt shipowners to explore alternative yards, creating growth prospects

Marine

Stringent Compliance Regulations



Tight environmental rules are boosting demand for vessel upgrades and emissions control

Opportunities

Business Highlights



MHB Kicked Off the Year with Positive Results in Q1 2025

Key Financials



Key Achievements



Note.

Engineering, Procurement, Construction, Installation and Commissioning (EPCIC)

Liquefied Natural Gas Carrier (LNGC)



Ongoing Projects





EPCIC Kasawari Carbon Capture & Storage (CCS) Project

Client & Field Operator PETRONAS Carigali

Location SK316, Offshore Sarawak

Progress 62% as of March 2025

Note:

Engineering, Procurement, Construction, Installation and Commissioning (EPCIC)



EPCI Joint Development Area (JDA) Field Development Project (Phase 6)

Client & Field Operator

Carigali-PTTEPI Operating Company (CPOC)

Location

Malaysia-Thailand Joint Development Area (MTJDA)

Progress 90% as of March 2025

Note: Engineering, Procurement, Construction and Installation (EPCI)



EPC OSS HVDC Platform for IJmuiden Ver Alpha Project of TenneT's 2GW Programme

Client & Field Operator Petrofac International (UAE) LLC

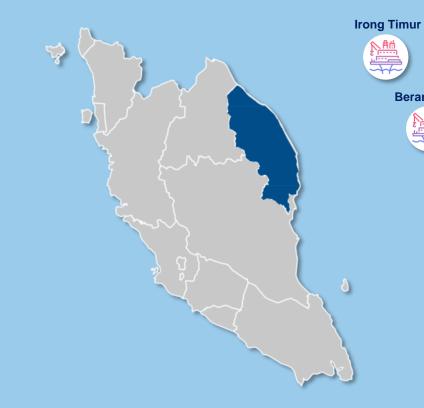
Location Offshore, the Netherlands

Progress 4% as of March 2025

Note:

- Engineering, Procurement and Construction (EPC)
- Offshore Substation (OSS)
- High Voltage Direct Current (HVDC)

Peninsular Malaysia



EPCIC of Wellhead Platforms – Irong Timur & Berantai East

Client & Field Operator Vestigo Petroleum

Berantai East

Location Offshore, Terengganu

Progress 14% as of March 2025

Note: Engineering, Procurement, Construction, Installation and Commissioning (EPCIC)

Notable Marine Repair Projects Delivered



Client MISC

Type of vessel FPSO

Deadweight 86,382 tonnage

Job scope Repair, Life Extension and Redeployment

Delivery date 26 February 2025



Client Murakami Sekiyu

Type of vessel Bulk Carrier

Deadweight 81,999 tonnage

Job scope Dry-docking and repair

Delivery date 17 March 2025



Client BW Fleet Management AS

Type of vessel LNG Carrier

Deadweight 95,547 tonnage

Job scope Dry-docking and repair

Delivery date 1 March 2025



Client Mcdermott Asia Pacific

Type of vessel Offshore Launch Barge

Deadweight 30,796 tonnage

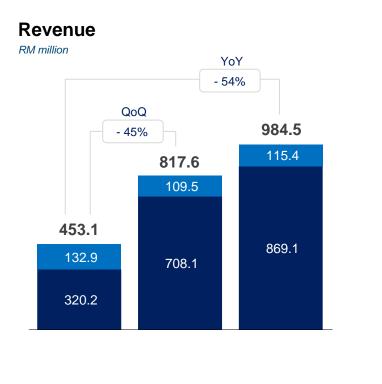
Job scope Dry-docking and repair

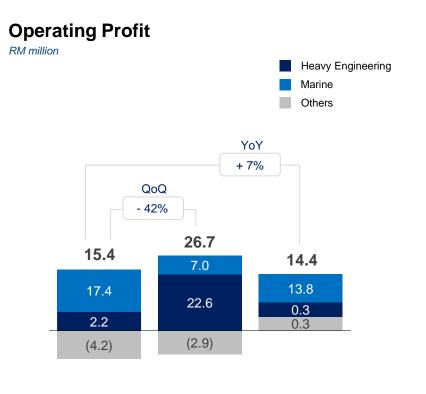
Delivery date 4 March 2025

Financials



Maintained Profitability in Q1 2025 Despite Lower Revenue





Q1 2025 Q4 2024 Q1 2024

Q1 2025 Q4 2024 Q1 2024

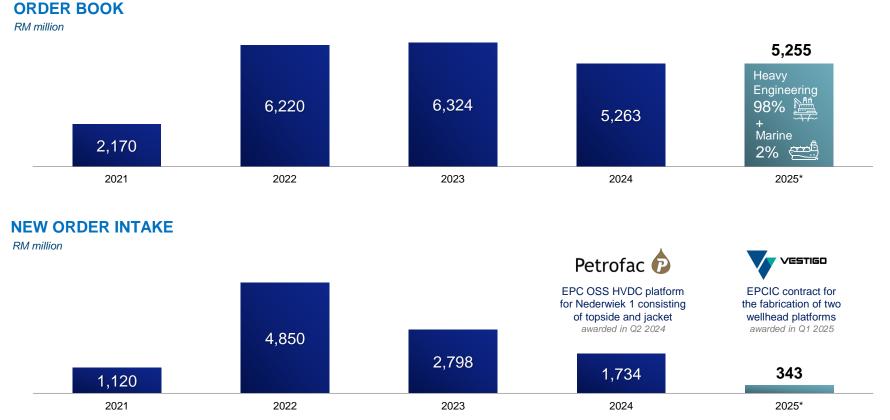
Stable & Resilient Financial Position

Figures in RM million

Fostering growth through a solid foundation

Assets	31 March 2025	31 December 2024
Non-Current Assets	1,829.9	1,816.6
Receivables	995.2	1,253.7
Cash & Bank	447.3	457.6
Inventories	3.0	2.6
Total	3,275.4	3,530.5
Liabilities & Equities		
Equity	1,395.2	1,380.4
	,	1,000.4
Borrowing	251.6	261.2
Borrowing Lease Liabilities		
	251.6	261.2
Lease Liabilities	251.6 7.0	261.2 7.2

A Robust Order Book Ensuring Sustained Business Growth



Note:

- New Order Intake excludes Marine segment and call-out contract

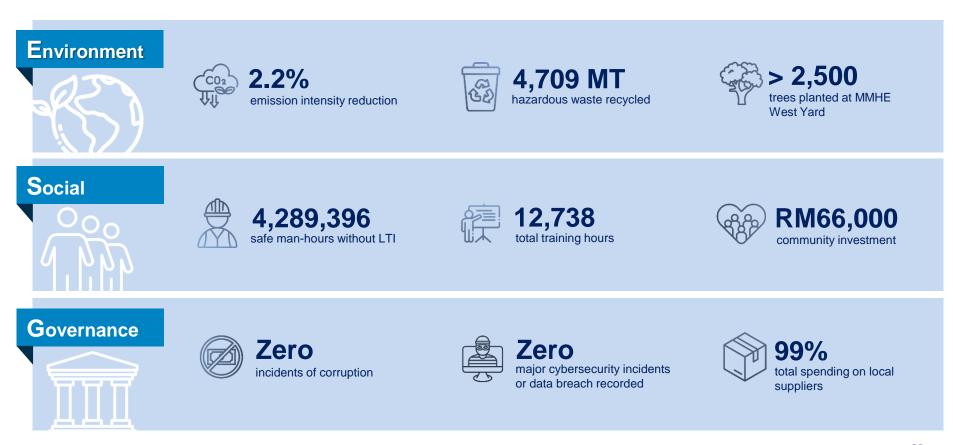
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Environmental, Social & Governance





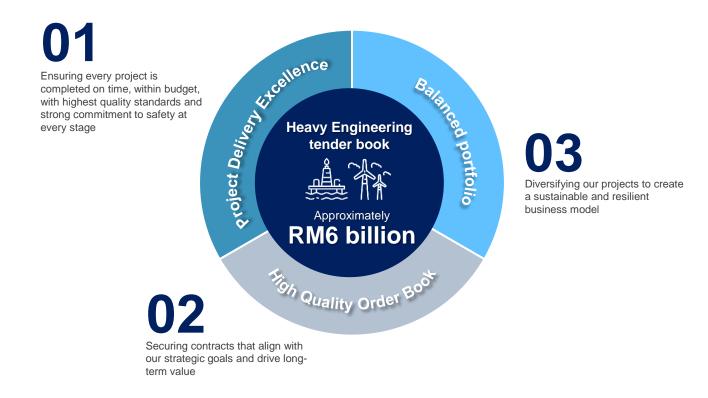
Advancing ESG Commitment Through Diverse Initiatives



Strategic Focus



Focusing on Project Delivery Excellence, a High-Quality Order Book and a Balanced Portfolio to Drive Future Growth





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